

**Paper: “The Strategic Role of the Third Mission in Universities: A Concrete Case Study”**

**Submitted: 27 March 2024**

**Accepted: 29 June 2024**

**Published: 30 June 2024**

Corresponding Author: Rosamaria Rusciano

Doi: 10.19044/esj.2024.v20n16p1

Peer review:

Reviewer 1: James Gatauwa

Kenya Methodist University, School of Business, Nairobi, Kenya

Reviewer 2: Enida Pulaj

University of Vlora, Albania

Reviewer 3: Blinded

Reviewer 4: Murry Siyasiya

Blantyre International University, Malawi

-----  
Reviewer A:  
Recommendation: Revisions Required  
-----

**The TITLE is clear and it is adequate to the content of the article.**

Yes the title is clear

**The ABSTRACT clearly presents objects, methods, and results.**

Let the author of this article remove the subheading from the abstract and write in a continuous prose

**There are a few grammatical errors and spelling mistakes in this article.**

The English is quite good

**The study METHODS are explained clearly.**

Study methods are clearly articulated

**The body of the paper is clear and does not contain errors.**

The body is okey

**The CONCLUSION or summary is accurate and supported by the content.**

Conclusion is okey

**The list of REFERENCES is comprehensive and appropriate.**

Let the author write the references using the APA format

*Please rate the TITLE of this paper.*

[Poor] **1-5** [Excellent]

5

*Please rate the ABSTRACT of this paper.*

[Poor] **1-5** [Excellent]

2

*Please rate the LANGUAGE of this paper.*

[Poor] 1-5 [Excellent]

4

*Please rate the METHODS of this paper.*

[Poor] 1-5 [Excellent]

5

*Please rate the BODY of this paper.*

[Poor] 1-5 [Excellent]

4

*Please rate the CONCLUSION of this paper.*

[Poor] 1-5 [Excellent]

4

*Please rate the REFERENCES of this paper.*

[Poor] 1-5 [Excellent]

2

**Overall Recommendation!!!**

Accepted, minor revision needed

**Comments and Suggestions to the Author(s):**

The paper is good for publication, it only needs some minor polishing. Remove the subtitles from the abstract and write in continuous prose. Edit the references according to APA format

-----

-----  
Reviewer B:  
Recommendation: Accept Submission

-----

**The TITLE is clear and it is adequate to the content of the article.**

The title is adequate and clear.

**The ABSTRACT clearly presents objects, methods, and results.**

The abstract should clearly state the contribution of the study to policy and practice.

**There are a few grammatical errors and spelling mistakes in this article.**

Ensure that the manuscript is devoid of grammatical errors.

**The study METHODS are explained clearly.**

It is not clear which methodology is used. Be more specific.

**The body of the paper is clear and does not contain errors.**

It is clear but further improvements can be done.

**The CONCLUSION or summary is accurate and supported by the content.**

It is okay. However, policy implications from this study would also enrich it.

**The list of REFERENCES is comprehensive and appropriate.**

The author should capture more citations in-text.

*Please rate the TITLE of this paper.*

[Poor] 1-5 [Excellent]

*Please rate the ABSTRACT of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the LANGUAGE of this paper.*

[Poor] 1-5 [Excellent]

4

*Please rate the METHODS of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the BODY of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the CONCLUSION of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the REFERENCES of this paper.*

[Poor] 1-5 [Excellent]

4

**Overall Recommendation!!!**

Accepted, minor revision needed

**Comments and Suggestions to the Author(s):**

-----

-----  
Reviewer C:  
Recommendation: See Comments

-----

**The TITLE is clear and it is adequate to the content of the article.**

The title is clear and it is adequate to the content of the article. the title descriptive

**The ABSTRACT clearly presents objects, methods, and results.**

The abstract clearly presents the object, method, and results. The abstract represents a brief presentation of the aims and scope, methods, findings, and conclusion of the article. There is no duplication with the Introduction

**There are a few grammatical errors and spelling mistakes in this article.**

The article is well-written. The English level of this article is OK but needs some corrections. Table no. 4 should be translated into English. Attached I am sending you the edited paper where the errors in the English language have been eliminated.

**The study METHODS are explained clearly.**

The study methods are explained clearly

**The body of the paper is clear and does not contain errors.**

The results are clear and do not contain errors

**The CONCLUSION or summary is accurate and supported by the content.**

The conclusions and recommendations are supported by the content

**The list of REFERENCES is comprehensive and appropriate.**

The references are comprehensive. References appear in a separate section. The author should be sure to use the APA citation style.

*Please rate the TITLE of this paper.*

[Poor] **1-5** [Excellent]

5

*Please rate the ABSTRACT of this paper.*

[Poor] **1-5** [Excellent]

5

*Please rate the LANGUAGE of this paper.*

[Poor] **1-5** [Excellent]

4

*Please rate the METHODS of this paper.*

[Poor] **1-5** [Excellent]

5

*Please rate the BODY of this paper.*

[Poor] **1-5** [Excellent]

4

*Please rate the CONCLUSION of this paper.*

[Poor] **1-5** [Excellent]

5

*Please rate the REFERENCES of this paper.*

[Poor] **1-5** [Excellent]

**Overall Recommendation!!!**

Accepted, minor revision needed

**Comments and Suggestions to the Author(s):**

After reviewing the article, its structure, methodology, body of the paper, conclusions, and the literature on which the author of this paper relied, I propose that after some small corrections, the paper is suitable for publication. Findings are in the attached file named: Revised Article

-----

-----  
Reviewer D:  
Recommendation: Revisions Required

-----

**The TITLE is clear and it is adequate to the content of the article.**

The title is clear and needs to be analysed in an appropriate way in the next sections of the paper.

**The ABSTRACT clearly presents objects, methods, and results.**

The object of the research cited in the abstract part is clear, but the methodology explanation is not clear.

The author(s) mention the qualitative method, but there are no tracks of in-depth interviews, opinions, or any other qualitative instrument.

**There are a few grammatical errors and spelling mistakes in this article.**

The paper needs proofreading.

**The study METHODS are explained clearly.**

The methodology needs to be explained. The author(s) mention the qualitative method, but there are no tracks of in-depth interviews, opinions, or any other qualitative instrument.

**The body of the paper is clear and does not contain errors.**



There are a small number of references in the theoretical part of the paper. The author(s) have to organise the section "The third mission", "The university" and "The department" into one section to give a more organised statement of the situation.

**The CONCLUSION or summary is accurate and supported by the content.**

The conclusions do not highlight the novelty of the paper or some of its limitations during the research work.

**The list of REFERENCES is comprehensive and appropriate.**

The references are not cited correctly.

*Please rate the TITLE of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the ABSTRACT of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the LANGUAGE of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the METHODS of this paper.*

[Poor] 1-5 [Excellent]

1

*Please rate the BODY of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the CONCLUSION of this paper.*

[Poor] 1-5 [Excellent]

3

*Please rate the REFERENCES of this paper.*

[Poor] 1-5 [Excellent]

1

**Overall Recommendation!!!**

Return for major revision and resubmission

**Comments and Suggestions to the Author(s):**

-----

-----

Reviewer E:

Recommendation: Resubmit for Review

-----

**The TITLE is clear and it is adequate to the content of the article.**

Not clear. Reading the contents, there was need to specify the case study in the topic line to indicate cautiousness of generalizability of findings.

**The ABSTRACT clearly presents objects, methods, and results.**

The methodology section does not elucidate how data was collected and analysed.

**There are a few grammatical errors and spelling mistakes in this article.**

Yes

**The study METHODS are explained clearly.**

The methods are not clearly explained.

**The body of the paper is clear and does not contain errors.**

Not very clear and it seems there are no proper paragraphs by either leaving a line between the paragraphs or by indenting the first line of the paragraphs.

**The CONCLUSION or summary is accurate and supported by the content.**

Not very related to the topic and contents.

**The list of REFERENCES is comprehensive and appropriate.**

Reference list is exhaustive but not well written.

*Please rate the TITLE of this paper.*

[Poor] **1-5** [Excellent]

2

*Please rate the ABSTRACT of this paper.*

[Poor] **1-5** [Excellent]

3

*Please rate the LANGUAGE of this paper.*

[Poor] **1-5** [Excellent]

3

*Please rate the METHODS of this paper.*

[Poor] **1-5** [Excellent]

2

*Please rate the BODY of this paper.*

[Poor] **1-5** [Excellent]

2

*Please rate the CONCLUSION of this paper.*

[Poor] **1-5** [Excellent]

2

*Please rate the REFERENCES of this paper.*

[Poor] **1-5** [Excellent]

3

**Overall Recommendation!!!**

Return for major revision and resubmission

**Comments and Suggestions to the Author(s):**

-----